



ISO 20121 SUSTAINABILITY REPORT

DORNA WSBK
ORGANIZATION S.R.L.
2025

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In order to pursue continuous improvement, you are invited to provide feedback on any suggestions, improvements, and/or comments regarding the contents of this sustainability report to the following email address: sustainability@worldsbk.com

MESSAGE FROM EXECUTIVE BOARD MEMBER

Dear Reader,

The year 2025 marked a period of consolidation of what has been achieved during the 1st year for our sustainability strategy. The Company has reaffirmed its commitment towards sustainability by upgrading its certification to the newly released **ISO 20121:2024** standard, further evolving its event planning, management, and reporting processes. This journey reaffirms a clear vision: a world-class sport has both the ability and the responsibility to drive improvement for the environment, for individuals, and for host communities.

On the environmental front, the Championship continued to strengthen its commitment to **sustainable fuels**. Throughout the season, the WorldSBK and WorldSSP classes used fuels containing 40% non-fossil components, helping reduce the overall carbon footprint without compromising safety or performance. This initiative complements other measures introduced in recent years, including the reduction in tyre allowances for teams during race weekends, limits on maximum fuel-tank capacity, and the implementation of fuel-flow restrictions – all designed to enhance efficiency while maintaining competitive fairness. Together, these actions reinforce the Championship's role as a testing ground for advanced solutions that unite **technological innovation** with environmental sustainability.

The Company is committed to creating a lasting **legacy in the territories** that host its events. Each round creates tangible social value by enabling local people to work within the event, prioritising the use of local suppliers and services, and fostering economic opportunities connected to the Championship's presence. This approach ensures that the impact of the event extends beyond race weekends, leaving benefits that remain within the host communities.

To further reinforce this role within the local ecosystem, the Company has strengthened its connection with fans and communities through initiatives such as the SBK Sustainability Stand. Positioned at the heart of the paddock, this dedicated area was designed as a visible and accessible hub where sustainability becomes an integral and engaging component of the Fan Zone, turning values into concrete experiences for visitors.

In parallel, the Company places strong emphasis on education and talent development as a core component of its social impact. From a sporting perspective, the Championship is committed to supporting the development of young talent, as further outlined in this Report. Also, the company maintains strong links with universities and the education sector, both on-site and off-site. On-site, the Company opens the doors of the Paddock, using it as an educational platform and as an opportunity to showcase the range of professional paths available within the motorsport. Off-site, this commitment is reflected through ongoing collaborations with academic institutions, including long-standing project-based partnerships such as the one with LUISS University.

This evolution goes hand in hand with the Company's belief that continuous improvement is inseparable from **operational excellence** - an approach that can only be sustained through a strong and shared internal culture. For this reason, in 2025 the Company delivered targeted trainings on ISO 20121:2024 sustainable event management and compliance, engaging people and key functions across the organization to align capabilities, language and accountability. This cultural foundation enables our teams to apply principles consistently, translate commitments into action and uphold the standards we set for ourselves.

Operational excellence also means establishing structured forms of dialogue with stakeholders, first and foremost with Event Organizers. Throughout the season, this ongoing collaboration has been essential to turning shared principles and commitments into concrete operational plans. Built on exchange, listening and verification, this process has helped consolidate good practices and focus our efforts wherever higher standards are required.

Together, these elements mark the milestones of a structured, long-term journey grounded in continuous improvement - one that will be progressively strengthened, refined and expanded in the years ahead, reinforcing our commitment to higher standards and more effective, measurable outcomes.

Stefano Pacchioli

Executive Board Member

FOREWORD

Dorna WSBK Organization S.r.l. (hereinafter “DWO”) has committed to giving careful consideration to the environmental, social, and economic dimensions of the FIM Superbike World Championship.

In alignment with the Group’s sustainability strategy, **“Racing for the Future”**, DWO - having already obtained the certification on 8th December 2024 - reaffirmed its commitment to advancing sustainability in motorsport by designing and implementing a comprehensive sustainable management system for the FIM Superbike World Championship, in accordance with ISO 20121:2024, the International Standard for Event Sustainability Management Systems¹.

DWO’s sustainability plan had been originally structured to integrate the organization’s environmental, social, and economic commitments directly into its event management model. This model is consistently applied across all departments and covers all classes of the FIM Superbike

World Championship - WorldSBK, WorldSSP, WorldSSP300 - as well as the FIM Women’s Circuit Racing World Championship. With the objective of improving environmental performance and maximizing positive social and economic impacts, DWO continued throughout 2025 the systematic maintenance, verification, and enhancement of its certified management system.

As a result of the commitment and the effort put forth by the Company, on **October 8th 2025**, DWO obtained the ISO 20121:2024 certification, confirming the adoption of a recognized, structured, and future-oriented sustainability management system. Through this certification, the Company formally commits to maintaining an open, ongoing dialogue with its stakeholders over the next three years. This achievement represents a further milestone, in a **structured organizational journey toward long-term sustainable growth and development** within the motorsport sector.

1. In 2024, the updated edition of the ISO 20121 standard (ISO 20121:2024) was released. Accordingly, the Company has aligned its management system with the requirements of this revised version of the standard.

THE PURPOSE OF THE SUSTAINABILITY REPORT

The purpose of this report is to provide a comprehensive overview and present in detail the planned objectives and the results of the actions implemented by DWO, in order to improve the environmental, social, and economic impact of the FIM Superbike World Championship.

DWO is not legally required to comply with international reporting standards, this report has been developed to provide clear and meaningful information to all stakeholders of the FIM Superbike World Championship, acting as both a reference point and a benchmarking tool for everyone involved. To support this purpose, it includes year-on-year comparisons, transparently outlines any methodological changes that could influence data interpretation, and highlights shifts in strategy or approach. Together, these elements enable stakeholders to assess progress, ensure consistency, and understand the evolution of DWO's sustainability strategy.

The reporting period covered by this report extends to 1 January to 31 December 2025.

This report was drafted during the month of April 2026.

THE CONTEXT

The FIM Superbike World Championship

The **FIM Superbike World Championship** comprises three different classes: the **FIM Superbike World Championship** (WorldSBK), the **FIM Supersport World Championship** (WorldSSP) and the **FIM Supersport 300 World Championship** (WorldSSP300)². In addition, races of the **FIM Women's Circuit Racing World Championship** (WorldWCR) are also held during some selected rounds.

Each round of the Championship unfolds over several sessions, beginning on Friday and concluding on Sunday. Beyond the on-track action, the circuit paddock is designed to host installations, interactive entertainment, and unique experiences for spectators and guests. This approach reflects the “**Sportainment**” concept promoted by DWO, transforming each round of the Championship into a fully-fledged, multifaceted event.

In order to establish the impact of the FIM Superbike World Championship, DWO has renewed the analysis of its operational context, identifying the stakeholders involved and assessing the level of their involvement. Specifically, the following stakeholders have been identified:

- **Fédération Internationale de Motocyclisme (FIM)**
- **Workers**
- **Freelancers**
- **Circuits and event organizers**
- **Suppliers**
- **Partners and sponsors**
- **Teams and riders**
- **Spectators and guests**
- **Media**
- **Local communities**
- **MotoGP Sports Entertainment Group**³
- **Shareholders and investors**
- **Marshals**

Circuits and event organizers⁴ represent key stakeholders as they administer the venues hosting each round of the FIM Superbike World Championship and significantly influence the event through their environmental, social, and economic practices and initiatives.

2. Starting from the 2026 season, the FIM Supersport 300 World Championship (WorldSSP300) class has been replaced by the FIM Sportbike World Championship (WorldSPB) class.

3. Dorna Sports, S.L. officially changed its name to MotoGP Sports Entertainment Group on 16 February 2026.

Circuits hosting the **FIM Superbike World Championship** are selected among those that comply with the FIM track homologation rules, and in adherence to the agreements in place between DWO and event organizers.

The circuits that hosted the 12 rounds of the FIM Superbike World Championship during the 2025 season are located in nine different countries. Therefore, DWO has to face legal landscapes that differ on the basis of the location. In order to determine the differences in legal requirements, DWO has involved event organizers by asking for their collaboration in filling the **ISO 20121 Questionnaire**, a survey aimed at investigating circuit's sustainability characteristics from an environmental, social, and economic standpoint.

With the aim of standardizing Championship's sustainability levels across each event, DWO has decided to integrate the existing **"Organization Rules"** document - distributed to event organizers in order to harmonize event management - by adding a dedicated **sustainability section**. Starting from the 2025 season, this new section outlines specific requirements and actions to ensure alignment with the objectives defined within the sustainability management system adopted by DWO.



4. The difference between circuits and event organizers lies in the fact that "circuit" refers to the company that owns the venue; on the other hand, the "event organizer" is the company to which DWO grants the rights to organize a specific round of the FIM Superbike World Championship.

The 2025 FIM Superbike World Championship and FIM Women's Circuit Racing World Championship calendar

DATE	COUNTRY	CIRCUIT		WorldWCR (selected rounds)
FEBRUARY 21-23	AUSTRALIA	PHILLIP ISLAND GRAND PRIX CIRCUIT		
MARCH 22-24	PORTUGAL	AUTODROMO INTERNACIONAL DO ALGARVE		
APRIL 11-13	NETHERLANDS	TT CIRCUIT ASSEN		X
MAY 02-04	ITALY	CREMONA CIRCUIT		X
MAY 16-18	CZECH REPUBLIC	AUTODROM MOST		
JUNE 13-15	ITALY	MISANO WORLD CIRCUIT MARCO SIMONCELLI		
JULY 11-13	UNITED KINGDOM	DONINGTON PARK		X
JULY 25-27	HUNGARY	BALATON PARK CIRCUIT		X
SEPTEMBER 05-07	FRANCE	CIRCUIT DE NEVERS MAGNY-COURS		X
SEPTEMBER 26-28	SPAIN	MOTORLAND ARAGON		
OCTOBER 10-12	PORTUGAL	CIRCUITO ESTORIL		
OCTOBER 17-19	SPAIN	CIRCUITO DE JEREZ-ÁNGEL NIETO, ANDALUCÍA		X

THE ISO 20121 CERTIFICATION

DWO has obtained on 8th October 2025 the certification issued by **TÜV NORD Italia⁵** - as the organizer responsible for the **design, planning, execution and reporting of the FIM Superbike World Championship** - in accordance with the standard ISO 20121:2024 - Event Sustainability Management System.

The ISO 20121 standard can be applied to events or series of events, but also to venues hosting the events, to organizers - which is the case of DWO -, to suppliers of goods and services for events, and to teams participating in events. This is the only international norm that addresses the topic of sustainability with a three-dimensional outlook (environmental, social and economic), and with a holistic and systemic approach that does not only take into consideration environmental issues. Implemented for the first time during the 2012 London Olympics, the ISO 20121 standard establishes the requirements to follow for the organization of sustainable events, in order to have a minimal impact on the environment and to help strengthen the relationship with each stakeholder: including suppliers, event organizers and circuits, teams and riders, sponsors and partners, shareholders and investors, local public institutions and communities, spectators and guests, manufacturers and federations, and broadcasting platforms.

The 2024 edition of the standard further strengthens its strategic approach by explicitly requiring—such as PESTLE, SWOT, and materiality analyses—to better identify internal and external factors, risks, opportunities, and key sustainability issues, in order to present an in-depth analysis of the macro- and microeconomic context. The update places greater emphasis on stakeholder involvement, making it central to both sustainability initiatives and broader corporate strategy, with an enhanced materiality assessment addressing social, environmental, and economic impacts.

For the FIM Superbike World Championship, DWO conducted and updated a comprehensive assessment of all significant environmental, social, and economic impacts that may arise throughout the design, planning, and execution of the Championship. It has also integrated sustainability tools into its processes to reduce environmental impacts and enhance the social and economic value generated by its activities, thereby supporting the achievement of its objectives. These actions, driven by a continuous improvement approach, have further enabled the preparation and adaptation of DWO's sustainability management model to the updated requirements of ISO 20121:2024 - the International Standard for Event Sustainability Management Systems - ensuring full alignment with its standard's pillars and values. The ISO 20121 certification obtained by the Company on October 8th 2025, is valid for a three-year period, during which DWO is firmly committed to maintaining and advancing its sustainability efforts. This commitment extends well beyond the certification itself, as sustainability and continuous improvement are fundamental pillars of DWO's corporate culture. In line with these values, the Company is fully dedicated to **positioning the FIM Superbike World Championship as a benchmark for sustainable event management within the motorsport industry.**

5. As part of the certification renewal process and the transition to the new edition of the standard, the Company, in line with the Group's choices, has decided to appoint a new certification body - namely TÜV NORD Italia - that has substituted IMQ (Istituto Italiano del Marchio di Qualità).

INTEGRATED POLICY - HEALTH & SAFETY AND SUSTAINABILITY

DWO has long demonstrated its commitment to adopting international standards in pursuit of operational excellence.

In January 2024, DWO obtained the certification for the management and coordination of international motorsport events in accordance with the **ISO 45001:2018 - Occupational Health and Safety Management Systems**.

Following its decision in 2024 to adopt a sustainable management system - a commitment reaffirmed in 2025 through alignment with the updated edition of the ISO 20121 standard (ISO 20121:2024) - DWO decided to integrate the two management systems. This integration, while preserving the inherent differences between the standards, is intended to streamline processes and enhance overall system effectiveness.

The decision has led to the drafting, approval, and publication of an **integrated policy**⁶ that represents Company's commitment to achieving both the objectives of the health and safety management system and of the sustainable event management system.

In alignment with Group's sustainability strategy - "**Racing for the Future**" - DWO has established its commitment to the following objectives:

- **Environmental - Planet**

- Minimize resource consumption and promote a circular economy;
- Contributing to the containment of GHG emissions within the atmosphere;
- Properly manage natural resources.

- **Social - Everyone**

- Promoting comprehensive and updated information on sustainability issues;
- Improving direct and indirect socio-economic impact on the local community;
- Promoting employee's well-being and building a diverse and inclusive environment.

- **Governance - Legacy**

- Respecting the fundamental principles of sustainable development and contributing to the achievement of the goals set by the United Nations (UN SDGs-Sustainable Development Goals);
- Raising awareness and involvement of all stakeholders on the issue of environmental, economic and social sustainability, also considering their needs and expectations;
- Influencing suppliers towards sustainable choices and behaviour;
- Ensuring compliance with current environmental and health and safety regulations;
- Designing the championship taking into account the principles and values listed above;

■ 6. The Integrated Policy - Health & Safety and Sustainability is publicly available in the corporate section of WorldSBK website.

- Steer suppliers towards sustainable choices and behaviour;
- Promote continuous improvement by drawing up an annual report containing the results and lessons learnt and an improvement plan for the following year.

The principles of sustainable development promoted in the integrated policy have been translated into a set of concrete actions and objectives for the 2025 FIM Superbike World Championship and future seasons. These objectives are aligned with the United Nations 2030 Agenda and its **Sustainable Development Goals** (SDGs). The following section presents these goals, accompanied by examples of initiatives undertaken by DWO that reflect the context of the Championship and adhere to the core values of the ISO 20121 standard. To gain a complete understanding of all the measures implemented, please refer to the following sections of this report, where each initiative will be examined in greater detail.





GOAL 2 - END HUNGER, ACHIEVE FOOD SECURITY AND IMPROVED NUTRITION AND PROMOTE SUSTAINABLE AGRICULTURE

DWO is committed to **reducing food waste** by encouraging the donation of surplus food - generated by catering services during events - to local non-profit organizations active among the host communities.



GOAL 4 - ENSURE INCLUSIVE AND EQUITABLE QUALITY EDUCATION AND PROMOTE LIFELONG LEARNING OPPORTUNITIES FOR ALL.

DWO supports the development of young individuals by establishing **partnerships with academic institutions**, aiming to actively engage students and provide meaningful opportunities for learning and career advancement.



GOAL 5 - ACHIEVE GENDER EQUALITY AND EMPOWER ALL WOMEN AND GIRLS

DWO is committed to fostering gender equality within the motorsport sector. In 2024, the **FIM Women's Circuit Racing World Championship (WorldWCR)** was launched as a dedicated initiative running alongside selected rounds of the FIM Superbike World Championship, with the aim of promoting and enhancing female participation in professional motorcycle racing.



GOAL 9 - BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION

DWO is strongly committed to reducing emissions and optimizing resource efficiency. In line with this commitment, the organization has adopted a **digitalization strategy** for managing event access passes and is progressively implementing **paperless practices**. These initiatives not only contribute to environmental sustainability but also streamline internal processes, enhancing operational efficiency.



GOAL 10 - REDUCE INEQUALITY WITHIN AND AMONG COUNTRIES

DWO is committed to reducing inequities within the motorsport ecosystem. Through the **SBK Roadway programme**, implemented across the Championship and outside the Championship, the Company aims to reduce the barriers to access for young riders and promote more equitable participation in professional racing pathways.



GOAL 11 - MAKE CITIES AND HUMAN SETTLEMENTS INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE

DWO is committed to promote inclusivity across its events. This includes ensuring **accessibility** for individuals with limited mobility, welcoming people from diverse cultural backgrounds, and creating a safe and comfortable environment for guests with specific **dietary needs**, such as allergies, intolerances, religious restrictions, or ethical preferences.



GOAL 12 - ENSURE SUSTAINABLE CONSUMPTION AND PRODUCTION PATTERNS

DWO is committed to promoting responsible consumption and production across the WorldSBK Championship. This includes the use of wristbands made from **100% recycled materials** for access to the SBK Pit Lounge and the Pit Walk, as a dedicated measure aimed at reducing the use of virgin materials.

**GOAL 13 - TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS**

To reduce the environmental impact of racing, the WorldSBK and WorldSSP classes have adopted the use of **sustainable fuel** made of 40% of non-fossil components, following significant regulatory updates introduced in 2024. This biofuel - fully compatible with standard internal combustion engines - demonstrates a strong commitment to innovation and environmental responsibility.

**GOAL 17 - STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT**

DWO has great regard for the concept of **"partnership with purpose"**, therefore it seeks dialogue with its partners and sponsors in order to evaluate initiatives that minimize environmental footprint and improve socio-economic impact of the Championship.

THE ISO 20121 STANDARD AND ITS VALUES

DWO has chosen to align with the principles of the ISO 20121 framework, which were reviewed and updated in 2025. This commitment translates into the implementation of concrete actions - across the short, medium, and long term - aimed at reducing the environmental impacts while enhancing the social and economic value generated by the Championship. In this context, and in line with the overarching sustainability vision of the Group, DWO also promotes the values of the ISO 20121 standard among its stakeholders, including:



STEWARDSHIP

For DWO, one of the key objectives is to ensure that resources are managed in a responsible, transparent and efficient manner, whilst also taking into account the environmental, social and economic impacts of its activities. In the context of the design, planning, execution and reporting of the FIM Superbike World Championship, DWO is committed to operating in accordance with ethical principles in the management of resources. This commitment translates into concrete actions, including: an in-depth analysis of environmental, social, economic and governance risks and opportunities (including those along the supply chain); the drafting of an integrated policy covering occupational health and safety (ISO 45001:2018) and sustainable event management (ISO 20121:2024); the definition of a plan of objectives and actions aimed at the continuous improvement of the environmental footprint and the social and economic impact of the activities carried out.



INCLUSION AND ACCESSIBILITY

DWO guarantees equal opportunities, equal treatment and respect for the rights of stakeholders, avoiding discrimination based on ethnicity, gender, religion, nationality, sexual orientation, disability, social background and political views, provided that democratic principles are respected and that there is tolerance toward different ideas and ideologies. Furthermore, DWO takes into account and incorporates accessibility and usability criteria during the planning and organizational phases, with the aim of minimizing any barriers to participation in its activities as much as possible.



INTEGRITY

For DWO, ensuring compliance with laws, regulations, and international conventions - such as respect for human rights and adherence to ethical values and principles - are fundamental prerequisites for any commercial or collaborative relationship. Furthermore, DWO is committed to managing organizational and decision-making processes whilst taking into account the risks and opportunities these may present in environmental, social, economic, and governance terms.

**TRANSPARENCY**

DWO communicates with stakeholders in a clear, relevant, truthful and fair manner, in compliance with the law and the principles of professional integrity and good faith. DWO also ensures transparent and effective communication that facilitates interaction with and amongst members of the organization.

**PARTICIPATION**

DWO manages its activities in a way that meets the expectations of its stakeholders, involving them and facilitating the receipt of feedback useful for improving its processes and activities, with the aim of promoting a widespread culture of sustainability.

**LEGACY**

DWO aims to identify, generate, and preserve a positive and lasting legacy of Soft Legacy and Hard Legacy (where applicable) within the host territory and community, creating shared value that enriches the local socio-economic fabric, enhances cultural and environmental heritage, and promotes sustainable development for the benefit of current and future generations.

THE OBJECTIVES, ACTIONS AND PRIORITIES

The definition of sustainability objectives, actions, and priorities within the three year certification cycle is a mandatory requirement of the ISO 20121 standard and results from an integrated and structured management process. To meet this requirement, ISO 20121 explicitly mandates the adoption of appropriate assessment tools to identify, evaluate, and prioritise these elements.

In 2024, under ISO 20121:2012, the Company was required to perform an **impact assessment** aimed at identifying, evaluating, and prioritising the actual and potential impacts, generated by corporate and event-related activities in order to defining actions to minimise environmental impacts and enhance the social and economic outcomes.

This assessment focused on the interaction between the event and its context, considering sustainability principles, stakeholder expectations, and risks and opportunities associated with event operations. As documented in the ISO 20121 Sustainability Report published for the year 2024, the methodology adopted combined qualitative and quantitative elements, structured across four sections:

- SDGs and sustainability dimensions;
- Stakeholders' expectations;
- Risk analysis;
- Materiality analysis developed by the Group.

The **materiality analysis** set out in the updated ISO 20121:2024 standard, and adopted by DWO for the reporting year 2025, reflects a more advanced approach to defining sustainability priorities. It strengthens the process through a systematic evaluation of the significance of sustainability topics for both the organization and its stakeholders. Specifically, the materiality analysis was conducted through a structured and documented process that included:

- 1) selection of sustainability items through the identification of 21 sustainability topics, subsequently consolidated into **10 material topics** reflecting the main areas of environmental, social and economic impact relevant to the organization, in line with the organizational context and the specific characteristics of international sporting events;
- 2) the active involvement of both internal and external stakeholders, reflecting a **dual-track approach**. Internal contributors included senior management and key managerial functions, while the external stakeholder sample comprised event organizers, suppliers and partners, sponsors, and teams. All participants were invited to assess and rank the identified topics through a digital questionnaire using a scoring scale from 1 to 10, ensuring consistency and comparability of inputs across stakeholder groups;
- 3) to ensure balanced representation between internal and external perspectives, a **weighted average methodology** was applied, whereby each stakeholder group, internal and external, contributed equally, accounting for 20% of the total score per group.

The results of the analysis, integrated within the broader PDCA (Plan–Do–Check–Act) framework, have led to the identification of DWO's sustainability priorities. These priorities are presented in the table below, ranked by relative priority and compared with the 2024 results⁷.

Priority	Priority actions (New methodology)	Priority actions (Former methodology)
High	Occupational Health and Safety	Process re-engineering
	Process management	Communication, awareness, and involvement of stakeholders
	Social impact	Social and economic impact
Medium- High	Resources optimization	Waste management and circular economy
	Employee well-being	Sustainable procurement
	Diversity, equity and inclusion	Catering services
	Communication and reputation	Mobility and logistics
	Direct and indirect economic impact	Health and safety
Medium	Stakeholder engagement responsibility	Diversity and inclusion
	Innovation & long-term business growth	Green energy and energy efficiency
		Resource optimization

Once the priority actions were defined, objectives were structured across the ten priority areas to ensure transparency and continuous monitoring within the management system. Specific **Key Performance Indicators** (KPIs) were assigned to each objective to support performance measurement and continuous improvement, as detailed in the following paragraphs.

7. The comparison between the priority actions defined under the former impact assessment-based methodology and those identified under the new methodology (which includes a materiality analysis) highlights differences in scope, composition, and the ranking of priority topics. These differences are not solely attributable to the methodological change, but also reflect the evolution of the management system and an increased level of internal and external awareness of sustainability issues. Topics that have so far been characterized by frequent interaction, communication, and collaboration with external stakeholders tend to achieve higher relative priority, whereas themes primarily linked to internal strategic processes or regulatory compliance – while still highly relevant in absolute sustainability terms – may be positioned differently within the materiality ranking.

High Priority Occupational Health and Safety

People are the driving force behind every event, as their commitment and expertise enable the organizational system to operate effectively and bring the event to life. For this reason, Health & Safety is recognized as a core priority by the Company as well as by its stakeholders.

Over the years, DWO has sought to act in alignment with best-in-class standards in this area, consistently working with a strong focus on risk prevention and the promotion of a solid safety culture among its workforce and the working staff convening in its events.



This long-standing commitment is reflected in the operational measures directly implemented on-site during events and was further consolidated with the achievement of ISO 45001:2018 certification in January 2024 and the development of a structured management system. This approach was further strengthened by the end of 2024 with the adoption of an **Integrated Health & Safety and Sustainability Policy**, reinforcing a coordinated and systematic framework for the responsible management of events. Within this integrated policy, DWO has reaffirmed a set of primary objectives, including guiding principles related to health and safety requirements:

COMMITMENT TO PREVENTION, HAZARD ELIMINATION AND RISK REDUCTION.

DWO manages all sites and activities related to the Championship in a responsible manner, focusing on health and safety. Every action is planned and implemented on the basis of risk assessments, with the aim of eliminating hazards and reducing residual risks. Management ensures adequate resources and

investments so that vehicles, facilities and equipment are always safe, efficient and regularly maintained. All personnel are provided with suitable tools and compliant protective equipment, which are monitored and replaced as necessary, also taking into account ergonomic requirements. Any changes to processes, facilities or activities are assessed and managed through a structured Change Management process to ensure that safety remains a priority and non-negotiable requirement at all times.

COMMITMENT TO COMPLIANCE WITH THE LAW.

DWO guarantees full compliance with the laws and regulations in force in all countries in which it operates, adopting regulatory monitoring procedures and periodic compliance checks. Training is not considered merely a legal obligation, but an essential tool for prevention and professional growth. For this reason, DWO provides each employee with training courses that integrate mandatory aspects with the specific needs of the company's activities and the risks actually present, so as to strengthen the skills and awareness of all those who work in the organization and in the Circuits.

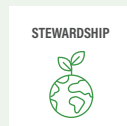
COMMITMENT TO CONTINUOUS IMPROVEMENT.

DWO promotes continuous improvement in its health and safety performance by adopting systematic monitoring tools and periodic risk assessments. Every event and every site is subject to checks and inspections, which provide data and indicators that are useful for defining corrective and preventive actions. Management regularly reviews the results achieved, sets new objectives and ensures the resources necessary to achieve them, with a commitment to guaranteeing not only full compliance with laws and regulations, but also increasingly high safety standards.

CONSULTATION AND PARTICIPATION OF WORKERS AND THIRD PARTIES.

DWO considers consultation and participation by workers and all stakeholders to be fundamental elements of its Health and Safety management system. For this reason, it promotes transparent and continuous communication through meetings, operational briefings, training sessions and reporting tools, including anonymous ones, in order to encourage the maximum sharing of information and experiences. All staff are encouraged to take an active and responsible role, contributing suggestions and reports to improve safety conditions. Similarly, DWO collaborates with customers, suppliers, contractors and external stakeholders, sharing requirements, best practices and common goals to ensure a safe and sustainable working environment at every site and event.

These actions involved refer to the following SDGs and ISO 20121 values:



Process Management

The ISO 20121 standard is structured around a documentation system composed of procedures and forms. **Forms** serve as the operational documents, while **procedures** provide explanatory guidance to help users correctly complete the forms and meet the standard's informational requirements. These procedures are not merely supportive tools but constitute an integral part of the overall management process, ensuring consistency and internal alignment across the organization.

In order to ensure the integration of sustainability as part of the organizational culture and behaviour, the **comprehensive analysis of the processes** entailed in the design, planning, execution and reporting of the FIM Superbike World Championship already performed in 2024 was reviewed and confirmed for 2025. Specifically, **7 macro-areas were identified** to make up the main processes that DWO undertakes when building the Championship:

- Global preparation;
- Event planning;
- Event set-up;
- Event operations;
- Post-event operations;
- Review stage;
- Office and support activities.

For each one of the aforementioned macro-areas, multiple process steps have been identified in detail, and their connection with stakeholder categories involved has been mapped out. After defining all the process steps necessary to design, plan, execute and report the FIM Superbike World Championship, the sustainable management tools aimed at improving the environmental, social and economic impact of the Championship as a whole were added as part of the re-engineering of the processes.

In parallel, within the framework of the continuous improvement approach, DWO maintains and regularly updates the following documents:

- Sustainable management operating manual;
- Risk analysis document;
- Organization Rules;
- Other corporate procedures.

The sustainable management operating manual is a document created to provide guidance for the effective management of processes and actions before, during, and after events. Following the initial implementation in 2024, the document has been updated to better align its content with operational practices, incorporating the experience gained over the first year of application.

This document is intended as a checklist to be consulted for a successful sustainable event. It is part of the ISO 20121 management system and it is divided into several sections as follows:

- Actions to undertake during pre-season;
- Actions to undertake in preparation for the round;
- Actions to undertake during the round;
- Actions to undertake after every round;
- Actions to undertake yearly.

Then, a **risk analysis document** was developed in 2024 and updated in 2025 to identify and evaluate the risks and opportunities for DWO, as the organizer of the FIM Superbike World Championship, as well as to plan actions to be taken in response to risks, oversee their implementation, and define the control mechanisms for residual risk. For each identified risk area, the probability and magnitude of impact are rated on a scale from 1 to 5. These values are then multiplied to calculate **the Risk Priority Index**.

This allows the classification of risks into three levels: high, medium, or low. For all areas, the relevant risk response has been defined – either risk reduction or risk acceptance. Additionally, corrective actions are identified and planned for each risk. Below is the list of all the risk areas analysed in the assessment:

- Management, organizational structure, roles and responsibilities;
- Policies, objectives, and strategies;
- Climate risk;
- Provisions regarding hospitality staff catering service and the execution of related activities;
- Provisions regarding hospitality sponsor catering service (Pit Lounge) and the execution of related activities;
- Accessibility of infrastructures;
- Standards, guidelines, and models applicable to the event;
- Provisions regarding guidance to event organizers;
- Instances of incorrect reporting;
- Information systems, information flows, and decision-making processes (both formal and informal).

Furthermore, in order to improve communication with event organizers and support the standardization of event management, starting in 2025, the **“Organization Rules”⁸** document has been supplemented with a sustainability section. document has been supplemented with a **sustainability section**. Specifically, this section sets out a series of informational requirements and operational action plans, calling for the active commitment of the event organizers in the implementation of initiatives aligned with the sustainability management system adopted by DWO. The requirements are set out as follows:

- ISO 20121 Questionnaire;
- Waste management plan;
- Water use restrictions;
- Surplus food collection guideline;
- Sustainable mobility plan;
- Map related to sustainability features;
- Engagement, social diversity and inclusion initiatives;
- Circuits’ / event organizers’ sustainability strategy.

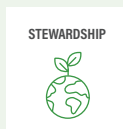
Lastly, it is worth mentioning that DWO is fully committed to integrating sustainability criteria within its corporate procedures. For this reason, in previous years, the Company implemented **privacy procedures** regarding data protection, management and storage, along with a **whistleblowing system** designed to foster a strong corporate culture and ensure business practices grounded in transparency, accountability, and integrity, while clearly defining reporting responsibilities and guaranteeing appropriate legal safeguards. In 2025, the Company further strengthened its governance framework through

8. Organization Rules is a document subject to annual review and update, allowing for the progressive integration of improvements over time. The updates made for the 2026 season, include revisions to the sustainability section.

the adoption of several measures. These include a revised **Anti-Corruption Policy**, which consolidates and updates existing provisions on anti-bribery and corruption and conflict of interest prevention into a single, clearer document; a **Money Laundering and Terrorist Financing Prevention Policy**, adopted to provide structured guidance for addressing these risks; and an **Intellectual and Industrial Property Protection Policy**, aimed at safeguarding the Company's intangible assets.



These actions involved refer to the following SDGs and ISO 20121 values:



Social Impact

The social impact on local communities is a key pillar of DWO's sustainability strategy. The Company promotes and actively supports initiatives capable of generating a long-term **positive legacy** for local communities in the countries hosting the Championship, as well as for the broader business environment in which it operates offtrack.

In this context, DWO works closely with institutions, organizations, and stakeholders to create **shared value** through a collaborative approach that strengthens local capabilities, enhances socioeconomic opportunities, and ensures a meaningful and lasting impact beyond the duration of the event. This commitment extends throughout the year and goes beyond the event itself, developing through integrated onsite and offsite initiatives designed to foster long-term engagement, knowledge sharing, and active community participation.

In alignment with this approach – and with the principle of “partnership with purpose” embedded in DWO's sustainability vision – in 2025 the collaboration with [San Patrignano](#) has been renewed and further strengthened, offering a concrete example of how strategic partnerships can translate these values into tangible social impact.

San Patrignano – a well-established Italian community internationally recognised for its longstanding commitment to the rehabilitation and social reintegration of individuals affected by addiction – provides a solid foundation for this shared purpose. Building on this alignment, the partnership highlights the common commitment of both organizations to leveraging sport as a catalyst for positive social change, fostering inclusion, empowerment, and pathways toward a future free from addiction. Further details on the collaboration and its reciprocal value creation are outlined in the dedicated section.

DWO is also committed to building partnerships with academic institutions as part of its broader sustainability and social engagement strategy. For several years, it has collaborated with the **Chair of Economics and Management at LUISS University in Rome**. By bringing students closer to the business world, DWO helps bridge the gap between academic education and professional life, offering a unique learning opportunity and a potential pathway into the workforce. Further information on this collaboration and its educational impact is available in the dedicated section.

In addition, the FIM Superbike World Championship often serves as a platform for educational outreach. For instance, during the Aragon round in September 2025, DWO opened its paddock to students from the **Master's Degree in Motorsport Engineering by MotorLand Aragon**, in collaboration with the Aragon Circuit, offering a structured educational experience focused on racing suppliers, safety and tyre management, commercial operations, event management and sustainable practices within the motorsport environment. A further example of social legacy and youth engagement is the initiative carried out during the Australian Round, where around 90 students from local primary schools were welcomed into the WorldSBK paddock. Through a tailored programme combining educational, creative and behind the scenes experiences, students had the opportunity to take part in a variety of activities, including a junior reporters' session, a drawing contest, and the opportunity to watch a WorldSBK free practice session from the terrace.



Among the various initiatives integrated into the 2025 WorldSBK season, One of the most impactful initiatives has been the **food surplus collection** programme, launched during the 2024 season and further developed in 2025, with a noticeable increase in awareness around the initiative. Rolled out during the Pirelli Portuguese Round, Pirelli Dutch Round, Acerbis Italian Round, Motul Czech Round, Pirelli Emilia-Romagna Round, Tissot Aragon Round, Eicma Estoril Round and Pirelli Spanish Round, this programme brought tangible benefits by redistributing excess food from staff catering, sponsor hospitality areas, circuit restaurants, and team facilities.

The initiative was made possible through collaboration with local NGOs selected by event organizers, ensuring that surplus food supported those in need rather than going to waste. As a result of this initiative, during 2025 season, **655 kg** were collected and donated.

Description	2024	2025	Delta	% delta
Rounds	6	8	2	33 %
Food collected	549 kg	655 kg	106 kg	19 %
Donated meals ⁹	1098	1310	212	19 %

9. The estimate was developed based on the assumption that one equivalent meal consists of a 500 g mix of food, in line with LARN guidelines. Source: Banco Alimentare <https://www.bancoalimentare.it/en/dona-ora>

DWO is also committed to running ad hoc initiatives in collaboration with local communities during WorldSBK events. By working closely with local partners, charities, and event organisers, DWO leverages its events as a **platform to support socially-relevant causes** and to actively engage spectators, teams, and stakeholders.

For example, at the Prosecco DOC UK Round in July 2025, DWO collaborated with **Two Wheels for Life** to deliver a series of engagement activities in support of social and health related causes, including auctions and a charity choir involving riders. These initiatives forms part of a longstanding collaboration, that has helped Two Wheels for Life in its international charity mission to raise funds to ensure access to life-saving medical care and services for isolated communities and vulnerable populations living in remote areas of Africa where motorcycles often represent the most efficient, quicker and cost-effective way to comply with the mission.

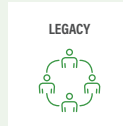


Similarly, during the Motul Czech Round, road safety and riding awareness activities organised by the event organizer were hosted to engage local community and event spectators. This initiative included a **Safety Driving Course** open to the public, as well as on track educational sessions focused on safe riding behaviour. With the involvement of professional instructors, participants were informed about the importance of respecting track rules and understanding the risks associated with unsafe practices.

Finally, it is worth noting that, from the 2025 season, DWO expanded its sustainability efforts by testing new approaches to improve the visibility and communication of social and environmental initiatives and best practices across the Championship. As part of this approach, the **SBK Sustainability Stand** was introduced at selected rounds. Located within the Fan Zone, the core hub of fan engagement, the Stand

provides a valuable platform to highlight initiatives and projects aligned with DWO's sustainability strategy for the Championship. By designing each activation in close collaboration with local partners, these initiatives can contribute more effectively to the event's sustainability performance while also helping local projects gain traction. This bottom up, partnership driven approach strengthens the relationship between WorldSBK events, DWO partners, and the territories that host them. Further information on the initiatives showcased during 2025 rounds is available in the dedicated section.

These actions involved refer to the following SDGs and ISO 20121 values:



SAN PATRIGNANO

San Patrignano is a well-established Italian community internationally recognised for its long-standing commitment to the rehabilitation and social reintegration of individuals affected by addiction.



The cooperation with San Patrignano as Official Charity Partner - firstly announced in 2024 and renewed in 2025 - is designed to promote San Patrignano's mission during the Italian rounds of the FIM Superbike World Championship, with a focus on **awareness-raising activities, fundraising initiatives and educational engagement**. Throughout the rounds, dedicated branding and messaging were displayed at the circuits, while donation points were set up in key areas to encourage contributions from spectators and event participants.

A key element of the 2025 activities was the involvement of the **SanPa Singers**, the choir com-

posed of residents from the San Patrignano community. During the Misano round at the Marco Simoncelli Circuit, the group had the opportunity to spend a day inside the paddock, with the experience culminating in the performance of the Italian national anthem as part of the opening ceremony for World Superbike Race 1.

Beyond visibility at events, the collaboration is rooted in direct engagement and mutual exchange and lays a solid foundation in shared commitment towards positive social change and their reciprocal support extends beyond on-track activities.

During 2025, members of the DWO team took part in a dedicated visit to the San Patrignano community, gaining first-hand insight into the different areas of activity and the daily programmes carried out within the community. This experience provided a deeper understanding of San Patrignano's holistic approach, from education and vocational training to social reintegration.



Furthermore, DWO has partnered again in 2025 with the Community for its Christmas gift logistics, supporting San Patrignano's work through responsible and socially impactful procurement choices. In addition, DWO representatives also took part in the San Patrignano charity dinner in Milan, further reinforcing the organization's commitment to supporting initiatives that generate long-term social value.

Overall, the partnership reflects a shared belief in the positive role of sport and collaboration as drivers of awareness, inclusion and social change, contributing to a future free from addiction.

"We wish to thank WorldSBK for renewing its partnership with San Patrignano for 2025 as the Official Charity Partner. This collaboration, grounded in shared values, allows us to bring greater visibility to our mission and connect with a broader audience sensitive to social issues. San Patrignano offers its recovery and reintegration program free of charge, sustained by the work of our professional workshops

and by the support of individuals and companies who believe in what we do. Thanks to the visibility generated through partnerships like the one with WorldSBK, we can reach more people who may choose to stand by our side. Among the ways to support us, the "Cinque per Mille" represents a simple, cost-free choice that can turn into meaningful, long-term impact.

Our sincere thanks to WorldSBK and to all those who help us continue our journey toward independence."

Roberto Cagliero,
Fundraising Director & Advisory Board Member.



LUISS UNIVERSITY

LUISS University is an institution, founded in 1974, located in Rome, Italy. LUISS specializes in social sciences, offering programs in Law, Economics, Business and Management, Finance, and Political Science. Since 2016, DWO has established a strong collaboration with LUISS University aimed at **bridging the gap between academia and the business world**.

This collaboration focuses on providing students with practical learning experiences through real business cases drawn from DWO's corporate operations, tailored to the themes and complexity of the WorldSBK event, or to one of its components. The initiative is integrated into the Chair of Economics and Management at LUISS University in Rome and specifically within the course of Economics and Corporate Business, led by Professor Maria Isabella Leone, and involves approximately **140 students each year**. Each year the class is confronted with a business case inspired by real business dynamics and activities that the Company manages. For the Business Case 2025, for instance, participants were tasked with analysing the context of DWO with a particular emphasis on sustainability. They were required to develop strategic proposals aimed at strengthening the company's sustainable

practices. The assignment involved synthesizing a strategic analysis, identifying material issues, and designing a sustainability plan that included actionable recommendations and an associated cost plan.

To further strengthen this link, the top-performing student teams are invited to attend a WorldSBK Championship event, offering them a unique opportunity to observe the organizational and strategic dynamics behind an international motorsport competition.

As highlighted by *Professor Maria Isabella Leone*, "we consider this a valuable opportunity to offer to students. Each year, we observe how young participants actively engage with this initiative, enhancing their learning not only through the acquisition of knowledge, but also by putting into practice what they have learned in the classroom".

As highlighted by *Stefano Pacchioli* "connections with academic institutions are the foundation for shaping the world of tomorrow. In this way, we not only contribute to the development of young talent, but also open up this specialised field to new talents and to the academic community involved in these projects".



SBK SUSTAINABILITY STAND

The SBK Sustainability Stand reflects the Company's commitment to promoting sustainability and to exploring new ways of drawing attention to these themes. It embodies the leadership role that the Company both recognises and intends to assume in driving positive change, leveraging its central position in the management of the Championship.

During the 2025 season, the Stand was present at selected rounds: the Acerbis Italian Round, the Pirelli Emilia-Romagna Round, and the Pirelli Spanish Round. As mentioned before in this report, each activation was developed in close collaboration with local partners and aspires to serve as a key platform for raising awareness of sustainability within the FIM Superbike World Championship, fostering the active engagement of local communities, stakeholders, and fans.

During the Acerbis Italian Round, the stand hosted an initiative dedicated to plastic recycling in collaboration with COREPLA¹⁰. Through the installation of an eco-compactor, the initiative promoted the correct disposal of PET bottles and raised awareness among the public about the importance of separate waste collection and the reduction of plastic waste. Over the course of the event, **16.000 single-use plastic bottles** were **collected and recycled** through the eco-compactor.

During the Pirelli Emilia-Romagna Round, the SBK Sustainability Stand hosted the joint presence of COREPLA and Hera S.p.A.¹¹, delivering an integrated set of activities designed around a circularity approach. The initiative combined the collection and recycling of single-use plastic bottles through an eco-compactor with the introduction of an urban water refill station providing free drinking wa-



10. COREPLA (National Consortium for the Collection, Recycling and Recovery of Plastic Packaging) is Italy's national consortium for plastic packaging recycling.

11. Hera S.p.A is a multiutility company based in Bologna, Italy. Hera operates in the distribution of gas, water, energy, and waste disposal in some provinces of north Italy.

ter. Over the course of the event, the refill station served **3,000 litres of water**, actively promoting the use of reusable bottles. To further promote correct waste separation, each plastic bottle disposed of in the eco-compactor generated a ticket, with winners receiving a branded reusable bottle. This approach supported recycling and reduced the use of single-use plastics through continued refilling.

During the Pirelli Spanish Round, the TecnoAlgae system was installed in the paddock area as a pilot solution to support air quality improvement. The system operates through microalgae that absorb polluting gases and particulate matter, which dis-

solve in water and are used as nutrients during the biological process. The structure displayed, composed of three columns containing a liquid culture of microalgae, was estimated to deliver an overall impact equivalent to **approximately 30 trees**¹² within the paddock environment.

Alongside, an exhibition was held featuring urban furniture and road safety barriers crafted entirely from recycled materials. This showcase served as a concrete demonstration of circular economy principles, highlighting the importance of reusing resources and the tangible impact of the circular economy.



12. The following information is reported based on declarations made by TecnoAlgae. The company indicates that each column may provide an airpurifying effect comparable to that of 8/10 medium-sized trees in terms of CO₂ capture. At the time of reporting, measurement and certification activities are still ongoing and no verified or certified quantitative impact data are available.

Medium-high priority

Resources Optimization

Due to the scale and complexity of the FIM Superbike World Championship, the efficient use of resources is a critical material aspect. Resource optimisation represents not only an opportunity to enhance sustainability performance, but also a way to promote more efficient and conscious management of activities, strengthening DWO's role in the transition towards sustainable operational models and positively influencing the stakeholders with whom the organization engages. Recognising its importance, DWO has taken steps to mitigate impacts and to foster ongoing and structured dialogue with the stakeholders involved¹³.



Effective **waste management** and recycling are key to protecting the environment while generating social and economic benefits. At events, they provide a concrete and measurable way to implement sustainability. A structured system for sorting **municipal and special waste** enables proper handling, supports circular economy principles through the recovery of raw materials, and ensures compliance with Health & Safety and legal requirements.

Event organizers are responsible for planning and managing waste in line with applicable regulations. For this reason, the Organization Rules – including the new sustainability section – require the preparation of a comprehensive **waste management plan**. This plan defines waste sorting procedures, container placement, and logistical details, and is shared with stakeholders during the event. Published in the SBK Pit In mobile app, it serves as an operational reference and a public commitment, encouraging attendees and paddock members to follow established rules and contribute to continuous sustainability improvement.

13. When evaluated as a standalone topic, resource optimisation was ranked at the lowest priority level in 2024 (based on previous analyses). In that assessment, the topics in this category were primarily operational or support-related, examined individually and within a narrower scope. Under the new classification, however, the consolidation of several closely related areas has led to a significant rise in both relevance and overall positioning.

Description	2024	2025	Delta	% delta
Event Organizers that have implemented waste separation systems ¹⁴	50 %	75 %	-	25 %

To further strengthen sustainability efforts, a **waste measurement and monitoring system** was implemented in the hospitality area where catering service is provided to the staff, starting in 2024. Data collected in 2025 show that effective waste separation prevented the generation of approximately **5.444 Kg of CO₂e**, marking a significant increase compared to the previous year and clearly demonstrating a high level of engagement to responsible waste management.

In 2025, this monitoring system was further expanded to two additional hospitality areas located in the Paddock, namely the SBK Garage and the Subaru Hospitality. In these facilities as well, proper waste separation contributed to avoiding an additional **1.236 kg of CO₂e** emissions.

Description	2024	2025	Delta	% delta
Average Kg of CO ₂ e emissions avoided per event thanks to waste sorting in staff-dedicated hospitality area ¹⁵	235,83 Kg of CO ₂ e	494,91 Kg of CO ₂ e	259,08 Kg of CO ₂ e	110 %

Energy efficiency extends beyond on-track activities and plays a significant role in managing offices and event locations. Although the facilities and services associated with the Championship are not entirely energy self-sufficient, they are equipped to draw electricity from the **circuits' power grids**. To gain clearer insight into how circuits manage their energy supply, the online questionnaire, distributed as part of the sustainability initiative, included specific questions related to the electricity used by the venues. Event organizers were therefore required to provide information on the sources of electricity powering their facilities. Based on the responses collected, 75% of the circuits hosting the Championship reported using, at least partially, **renewable energy sources** to supply their facilities. Additionally, among the circuits declaring at least partial use of renewable energy, 50% reported using **photovoltaic systems**, at least in part, to meet their overall energy needs.

To strengthen its commitment to resource optimization beyond the track, DWO implements a series of measures designed to enhance energy efficiency and reduce environmental impact across its offices.

14.

Data derived from the responses to the ISO 20121 questionnaire.

15.

For the calculation, the emission factors defined in the 2021 research study Carbon Waste and Resources Metric (Carbon WARM) were taken into account. This study defines a methodology aimed at assessing greenhouse gas emissions associated with waste management.

Description	2024	2025	Delta	% delta
Circuits that use a renewable energy mix to power (at least partially) their facilities ¹⁶	43 %	75 %	-	32 %
Circuits that use photovoltaic systems to power (at least partially) their facilities ¹⁷	43 %	50 %	-	7 %

Regarding the energy efficiency of DWO's offices, the Rome headquarters is powered by grid electricity, with an energy mix consisting of 100% renewable sources. The Barcelona office relies on the national energy mix for its electricity. To further reduce energy consumption at the Barcelona headquarters, several measures have been implemented: the entire lighting system has been upgraded to **LED technology**, glass walls maximize the use of natural light, and the air conditioning system is divided into six independently controlled zones, enabling **optimized temperature management**.

Sustainability practices also extend to everyday resource use at both the Barcelona and Rome offices. In addition to complying with municipal waste separation regulations, initiatives have been introduced to reduce single-use plastics. **Water dispensers** are available to DWO staff – supporting circular economy principles – and are also deployed across DWO's paddock offices. In 2025, the use of these dispensers enabled the avoidance of an estimated 27.000 plastic bottles in DWO offices, and approximately 9.500 plastic bottles in paddock offices. Additional measures include the use of reusable cutlery, bottles, and cups, further contributing to the reduction of disposable materials.

An important area of resource optimization is mobility and logistics, which within the FIM Superbike World Championship include staff travel, the transportation of goods and materials, and the movement



16. Data derived from the responses to the ISO 20121 questionnaire.

17. Data derived from the responses to the ISO 20121 questionnaire. The figure refers exclusively to respondents who reported using a mix of renewable energy sources to power their facilities.

of spectators and guests. As these factors significantly contribute to the overall environmental footprint, DWO adopts a proactive approach aimed at maintaining stable and, where possible, reducing its own emissions. In parallel, DWO engages in dialogue and moral suasion with event organizers to promote sustainable mobility initiatives that encourage spectators and guests to reach circuit locations using public transportation or alternative low-impact transport options.

During event stays, DWO staff relies on **rented vehicles** for on-site mobility. A total of 441 vehicles were used across the FIM Superbike World Championship, averaging 34 per round. To keep this number low, DWO enforces a **carpooling policy** requiring three people per vehicle. Additionally, hotels are strategically selected near the circuits – on average just 8,57 km away – to minimize travel distances. Thanks to this approach, DWO significantly reduces the number of vehicles on the road, avoiding approximately **228.722 km** of travel and preventing the emission of **22.685,90 kg CO₂e**. These figures are lower than in 2024. This setback, which the company has taken into account and is committed to mitigating in the coming year, reflects changes in travel schedules and in the organization of on-site work teams involved in event operations. Such arrangements may vary according to emerging operational needs and may result in a less efficient allocation of staff across vehicles.

Description	2024	2025	Delta	% delta
Rented vehicles	361	441	50	14 %
Km avoiding thanks carpooling policy	274.000 Km	228.722 Km	(45.278 Km)	(17 %)
Kg of CO ₂ e emissions avoided ¹⁸ thanks carpooling policy	27.335 Kg of CO ₂ e	22.686 Kg of CO ₂ e	(4.649 Kg of CO ₂ e)	(17 %)



18. The methodology used to estimate avoided CO₂ emissions has been revised compared to the approach adopted in the 2024 ISO 20121 report. The updated methodology introduces a differentiated assessment by vehicle segment and applies revised emission factors. To enhance robustness and comparability over time, a three-year rolling average has also been applied.

During European rounds, DWO uses **7 trucks** to transport temporary structures and equipment. Compared to the previous year, the logistics setup includes one fewer truck, as the transport of safety cars is now managed directly by the sponsor through local sourcing at each event location. DWO remains committed to optimising logistics operations; although the expansion of the paddock and the strengthening of the event may result in an increased volume of transported materials, this will not compromise the company's ongoing commitment to logistics optimisation. Teams and partners are responsible for handling their own transportation needs independently.

Furthermore, in previous years DWO made a significant investment in the production of a new set of billboards and materials (the so-called **"doublekit"**), which are maintained and refurbished annually based on their level of use. These materials, which were previously transported by air, enabled DWO to avoid renting in 2025 a second Boeing 747, thereby significantly reducing the environmental footprint associated with overseas logistics¹⁹.

These actions involved refer to the following SDGs and ISO 20121 values:



Employee Well-being

DWO considers the well-being of its people to be a **strategic factor** that goes beyond the protection of occupational health and safety and also encompasses **employee satisfaction, engagement, skills development, and the enhancement of human capital** within its organizational structure. From this perspective, the Company promotes an inclusive and collaborative working environment in which employees and collaborators are encouraged to develop their competencies, strengthen their awareness of sustainability-related topics, and actively contribute to the achievement of corporate objectives.

In line with this commitment, DWO has implemented a **structured sustainability training programme** aimed at strengthening employees' awareness, competencies, and engagement with sustainability principles. During 2025, a total of forty-nine DWO staff members, including permanent employees and non-permanent collaborators, took part in three dedicated training sessions addressing topics such as the ISO 20121:2024 standard and its practical application to motorsport event operations. The sessions covered key sustainability principles, relevant best practices and DWO's progress to date, as well forthcoming objectives and initiatives. Participants' knowledge was assessed through an online multi-

19. In the coming years, following an upgrade of the cargo fleet used by the main carriers, the Boeing 747 will be replaced by the smaller Boeing 777. As a result, DWO logistics will be accommodated by one fully utilized aircraft, while an additional aircraft is expected to operate at partial capacity. Compared to the previous aircraft, this newer aircraft model offers significant advantages: on a per-ton basis, the transition enables approximately a 30% reduction in fuel consumption and CO₂ emissions, along with a noise footprint reduction of up to 60%. Data based on information sourced from the official Boeing website. https://www.boeing.com/content/dam/boeing/boeingdotcom/principles/environment/pdf/Eco_Brochure.pdf



ple-choice quiz at the end of each session. In 2025, a total of 45 training hours²⁰ were delivered, following a structured consolidation of staff knowledge of the ISO 20121 framework.

Training **extends beyond sustainability topics**. DWO provides employees with access to a broader training offer covering a range of topics relevant to workplace well-being, compliance, and professional development. During 2025, staff members participated in training initiatives addressing areas such as health and safety, corporate compliance related to internal procedures and policies, remote work risks, and the right to digital disconnection. Further training opportunities were also available in areas including language learning and the development of soft skills. Overall, the training activities delivered during 2025 amounted to approximately 500 hours, involving 54 participants.

Description	2024	2025	Delta	% delta
DWO staff receiving training sessions	NA	54	NA	NA
Time of training sessions	NA	499:45:00	NA	NA

Through this ongoing commitment to staff training, and by integrating these programmes into its corporate framework, DWO aims to further embed employee well-being and development within its organizational culture, strengthening the connection between people and long-term organizational performance.

These actions involved refer to the following SDGs and ISO 20121 values:



20. The calculation is based on the number of staff attending the training sessions multiplied by the average session duration.

Diversity, Equity and Inclusion

DWO is committed to improve **accessibility for people with reduced mobility**, allowing all guests to fully enjoy the event experience. In this context, DWO works closely with its supplier to ensure that temporary structures mounted in the paddock are accessible. It also promotes a model of “**shared engagement**” with event organizers, encouraging them to provide inclusive viewing areas, permanent facilities, and event activities that meet accessibility standards.



Accessibility is a key priority, as well within hospitality facilities. Each hospitality area under DWO's direct control is set up to maximise accessibility, ensuring comfortable and seamless access for all guests. In addition, significant attention is given to dietary needs related to allergies, as well as religious and ethical choices. For this reason, the SBK Pit Lounge, SBK Garage, Hospitality Staff and Subaru Hospitality all offer menus that consistently include vegetarian, vegan, gluten free, and lactose free options. To ensure transparency and food safety, all dishes are clearly labelled with ingredient information in accordance with **HACCP standards**, enabling guests to make informed choices and reducing food related risks. Guests are also invited to speak directly with the hospitality staff to communicate any **specific dietary needs** ensuring a safe, inclusive, and respectful dining experience for all.

The commitment to removing barriers and fostering equitable access is visibly expressed on track as well.

Alongside the FIM Superbike World Championship, the **FIM Women's Circuit Racing World Championship** (WorldWCR) was introduced in 2024 and is held across six selected rounds of the season. This new Championship constitutes a highly significant step toward increasing female participation in professional circuit racing and advancing a more inclusive motorsport ecosystem. WorldWCR provides a fair, structured and professional competitive environment designed to support the development of young female riders and their teams. The Championship is organised as a Yamaha one-make racing series and features twenty-four permanent female riders representing fourteen different nationalities, offering them a global platform to compete at an international level and to showcase their talent under equal technical conditions.



Additionally, DWO is committed to promoting inclusivity and openness in motorsport through the **SBK Roadway programme**. This project is designed to give young riders the opportunity to compete with the goal of helping them progress toward the WorldSBK class. The programme includes the **FIM Yamaha R3 bLU cRU World Cup**, a Yamaha one-make racing series for riders aged 14-20, featuring eighteen permanent riders representing thirteen different nationalities²¹. Organized by Yamaha Motor Europe with JiR as promoter, and supported by FIM Europe and DWO, the series takes place across twelve races at six European WorldSBK rounds²² and is also ISO 20121 certified as a “series of events”. The programme also includes the **Yamalube R3 bLU cRU Latinoamérica**, a talent-scouting programme supported to discover young riders (14-19) in Latin America, involving forty riders from five different nationalities. The winner and the runner-up earn support to join upper categories. The series includes six rounds in Brazil from February to November.



21. Including the nationalities of both permanent and wildcard riders.

22. In 2025, the FIM Yamaha R3 bLU cRU World Cup was held during the following rounds: Pirelli Portuguese Round, Pirelli Emilia-Romagna Round, Prosecco DOC UK Round, Hungarian Round, Tissot Aragon Round, and EICMA Estoril Round.

These actions involved refer to the following SDGs and ISO 20121 values:



Communication and Reputation

Communication and reputation constitute a material aspect defined by the ability to disseminate initiatives and best practices that create value and generate positive impact across the organization's network. DWO recognizes its leadership role, stemming from its central position in the management of the Championship, and has therefore placed significant emphasis on communication, stakeholder engagement, awareness-raising, and activation activities since the very beginning of its sustainability journey. Compared with 2024, however, the topic is positioned at a slightly lower level of priority. This relative decrease in perceived relevance - although not substantial - suggests that the sustainable management system is already transitioning into a "second phase" of stakeholder engagement and activation. In 2024, the first year of certification, the management system was still in a transitional and structuring phase, requiring a greater effort in communication and awareness-raising. In 2025, by contrast, stakeholders perceived the topic as less critical, as concrete actions and initiatives implemented during the year gained prominence over communication activities alone.

This shift does not indicate reduced attention or commitment. On the contrary, DWO's focus on communication and stakeholder involvement remained consistent throughout 2025, while the maturity of the management system allowed for a more balanced relevance between communication efforts and tangible sustainability initiatives.

Stakeholders are all the individuals or groups involved in or affected by DWO's operations within the FIM Superbike World Championship. DWO conducted a structured stakeholder mapping and implemented targeted **engagement initiatives** aimed at raising **awareness** around sustainable development. These actions reflect DWO's commitment to transparency, ensuring that stakeholders are not only informed but actively involved in the sustainability journey. By fostering open dialogue and **inclusive participation**, DWO strengthens trust and accountability across its entire ecosystem. Specifically, as mentioned above, the following stakeholders have been identified:

- **Fédération Internationale de Motocyclisme (FIM)**
- **Workers**
- **Freelancers**
- **Circuits and event organizers**
- **Suppliers**
- **Partners and sponsors**
- **Teams and riders**
- **Spectators and guests**

- Media
- Local communities
- MotoGP Sports Entertainment Group
- Shareholders and investors
- Marshals



Among the categories listed above, the Company has prioritized stakeholders who, based on analysis, demonstrate a higher level of engagement with its activities within the FIM Superbike World Championship and exert greater impact on the achievement of DWO's sustainability objectives

DWO invited event organizers, sponsors, suppliers, and teams to collaborate by completing the **ISO 20121 Questionnaire**, distributed in digital format. The survey focused on key environmental, social, and governance topics - including resource management, inclusion, community impact, and sustainability-related policies and practices. Beyond serving as a tool to communicate the purpose of the ISO 20121 project to stakeholders, the questionnaire also serves as a foundation for future initiatives aimed at fostering structured stakeholder engagement.

In 2025, the questionnaire was sent to a total of 125 stakeholders. The responses collected in 2024 and 2025, excluding duplicate respondents who participated in both years, resulted in a consolidated dataset of sustainability-related information from 61 unique stakeholders actively involved in the 2025 season. Compared to the 2024 questionnaire, the 2025 edition expanded this data pool by an additional 20 stakeholders. As part of the questionnaire, stakeholders were also asked to provide information on the presence of sustainability-related certifications, policies or reporting practices. Within the consolidated dataset, 12 stakeholders reported holding a sustainability certification, 17 held certifications related to products, services and/or management systems, and 33 had formalised their sustainability approach through the adoption of a sustainability policy covering sustainability-related themes and principles, or the publication of a sustainability report.

A key tool for engaging with stakeholders attending the event is the **SBK Pit In mobile app**. Through this application, DWO communicates with its audience using various contents, while also providing access

to information in the different languages used across the championship. The app enables the sharing of content such as the event map, information on scheduled initiatives, and a dedicated section for staff and teams, where more technical information is made available. The SBK Pit In mobile app also includes a **post-event survey** is also included with the aim of increasing the engagement of spectators, guests, and workers. The survey explores several topics, including the number of kilometres travelled by respondents to reach the circuit.



With the aim of actively involving guests and fans that make use of hospitality experience, the **critic card system** was introduced in 2024, and its use was continued in 2025. This feedback mechanism, accessible via a QR code, allows guests to share their impressions and suggestions, thereby contributing to the continuous improvement of the catering experience within the SBK Pit Lounge. The same mechanism has also been implemented in the new hospitality area, the SBK Garage.

To encourage active stakeholder engagement and to transparently share achieved milestones across all stakeholder groups, DWO has published its **Integrated Policy** in the corporate section of the WorldSBK website. In addition, an official press release, addressed to key stakeholders, was issued to announce the achievement, followed by a further communication regarding the renewal of the ISO 20121 certification.

Alongside the publication of press releases, DWO informs its stakeholders through its **social media channels**, which support ongoing and structured communication across the season. In 2025, WorldSBK's digital platforms reached a total community of approximately 6.9 million followers, with an increase of over 1 million new users (+18%) compared to the previous year. Overall digital activity generated 59.1 million interactions, reflecting a growing level of engagement and a stable, continuous relationship with audiences across platforms.

Across the various digital platforms where the Company is active, LinkedIn serves as the primary channel for structured corporate communication. In 2025, 12 posts were published highlighting DWO's sustainability-related initiatives, including partnerships, onsite activities, and corporate updates. Notably, the release of the 2024 ISO 20121 Report generated significant interest and engagement from the online community, confirming LinkedIn's effectiveness as a tool for transparent and targeted communication.



As part of its communication activities, in 2025 DWO developed two editorial rubrics aimed at increasing visibility and awareness around female engagement within the WorldSBK Championship ecosystem, both on track and off track. The rubric *I, WOMAN AND RIDER* is dedicated to the stories of athletes competing in the FIM Women's Circuit Racing World Championship (WorldWCR) and, through interviews and social media publications, provides space for riders to share their personal and professional journeys, highlighting the experiences, challenges and motivations shaping their sporting careers. By focusing on individual narratives, the rubric offers a more comprehensive and human perspective on professional motorsport, giving visibility to diverse backgrounds and career paths without adopting a promotional or performance-driven approach. Alongside this athlete-focused content, DWO introduced the rubric *WOMEN SHIFTING GEARS*, centred on women working across different professional roles within the WorldSBK paddock and organizational structure. Through in-depth profiles of highly respected professionals operating across key domains - sporting coordination, medical services, communications, governance and media production - the rubric highlights the exceptional level of expertise, leadership and reputation required to deliver an international sporting event of this calibre. Published across WorldSBK digital channels between the second half of the 2025 season and early 2026, the two rubrics constitute a structured communication initiative focused on visibility and recognition, offering informative and authoritative storytelling. By giving prominence to the people behind the scenes, the initiative enhances awareness around representation and inclusion while showcasing the individuals whose competence and standing shape and sustain the Championship ecosystem.

These actions involved refer to the following SDGs and ISO 20121 values:



Direct and Indirect Economic Impact

Large-scale sporting events generate economic effects that extend beyond organizational boundaries, directly influencing host territories and local communities. Assessing economic impacts helps to understand how event-related activities contribute to local economies, support business and services, and create value for the community involved in hosting the Championship. Within this context, the evaluation of economic impacts represents a key element in understanding the legacy that DWO generates following the events.

In light of the complexity of evaluating economic impacts, the first step is to assess the **direct economic impact** generated by DWO at the local level. Accordingly, DWO has prioritized the quantification of the direct impact produced by²³ through expenditure on accommodation, vehicle rentals, meals, and other related expenses. In 2025, a significant increase, of approximately 20%, was recorded in the economic value generated by DWO staff within host regions²⁴.

Description	2024	2025	Delta	% delta
Direct economic impact produced by DWO staff in host regions	945.973 €	1.144.724 €	198.751 €	21 %



23. Including permanent employees and non-permanent collaborators.

24. This increase is driven by three main factors. The inclusion of the Hungarian Round, with replaced Catalunya, represent the main factor. The Catalunya circuit is located close to the Barcelona headquarters and therefore did not require significant travel-related expenses, meals or accommodation. A further contributing factor is the number of travelling staff and the associated logistical needs. Finally, the increase is also influenced by inflationary dynamics, which are external factors not directly controllable by the Company.

A significant factor to consider when analysing income generation in host countries, resulting from the presence of DWO staff, is the impact of hospitality operations. Under DWO management, four hospitality areas are operated: the staff-dedicated hospitality, the Pit Lounge, the Subaru Hospitality and the SBK Garage. In addition, within the paddock there may also be the circuit-managed hospitality facilities (where applicable), and individual team hospitality units.

The catering service provided in the **hospitality area dedicated to staff** is managed by a long-standing partner of DWO and is available at each European round of the Championship²⁵. It operates within a temporary structure set up in the paddock and is primarily reserved for DWO staff; however, access may also be granted to partner organizations upon agreement.

In 2025, a total of 8.348 meals were delivered through the catering service. Compared to 2024, the economic value of catering services procured from local suppliers increased by **47%**, supporting local economic development.²⁶

This increase is attributable to several factors, including inflation, the expansion of catering services across all European rounds (compared to 10 rounds in 2024), and higher overall expenditure on local suppliers.

Description	2024	2025	Delta	% delta
Number of meals served at staff dedicated hospitality area	8.582	8.348	(234)	(3 %)
Economic value of catering service purchases from local suppliers	30.093 €	44.264 €	14.170 €	47%
Percentage of service-related purchases from local suppliers	36 %	42 %	-	6 %

Hospitality services for sponsors and paying guests are delivered through dedicated premium and informal formats designed to enhance the event experience while remaining closely connected to the sporting environment.

The **SBK Pit Lounge** offers a premium hospitality experience for guests and sponsors, combining quality catering, reserved seating, and guided access within the paddock, while preserving a close connection to the sporting environment. In 2025, the SBK Pit Lounge served **3.385** meals. This catering service has a significant economic impact on the local ecosystem involved with the FIM Superbike World Championship. In 2025, a total amount of approximately **€ 398.000** has been spent locally to set up and operate the SBK Pit Lounge catering service – including staffing, food and beverage, and setup of hospitality spaces.

25. In 2025, the service was not available during the Australian round, which is hosted outside Europe.

26. This development reflects a stronger alignment with DWO's sustainability targets, likely supported by improvements in logistical efficiency and planning. However, this trend cannot be considered structural, and its continuation in future seasons cannot be guaranteed.

Introduced in 2025, the **SBK Garage**²⁷, designated as an informal and lively environment, it offers a streetfood-style food and beverage service, fostering a relaxed and convivial atmosphere. Positioned at the heart of the paddock, the space allows guests to experience the event from within, with the opportunity to follow on-track action, riders' celebrations and entertainment activities directly from inside the SBK Garage, combining exclusivity, live sporting experience and networking opportunities. In 2025, the SBK Garage sourced **22%** of its service-related procurement from local suppliers and hosted an estimated total of 2.740 covers.

Description	2024	2025	Delta	% delta
Number of meals served at SBK Pit Lounge	3.424	3.385	(39)	(3 %)
Total economic value of procurement from local suppliers (SBK Pit Lounge)	393.363 €	398.291 €	4.928 €	1 %
Estimated number of covers served at the SBK Garage	NA	2.740	NA	NA
Total economic value of procurement from local suppliers (SBK Garage)	NA	7.978 €	NA	NA
Percentage of service-related purchases from local suppliers	NA	22 %	NA	NA

Finally, a further monitoring activity related to this aspect concerns the **Subaru Hospitality**²⁸, a newly introduced hospitality structure offering an Italo-Japanese hospitality service alongside dedicated activities during the event. In 2025, this hospitality sourced **41%** of its service-related procurement from local suppliers and served a total of **911** meals.

Description	2024	2025	Delta	% delta
Number of meals served at Subaru Hospitality	NA	911	NA	NA
Total economic value of procurement from local suppliers	NA	10.620 €	NA	NA
Percentage of service-related purchases from local suppliers	NA	41%	NA	NA

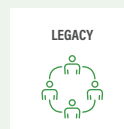
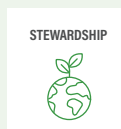
27. In 2025, the service was not available during the Australian round, just for the European rounds.

28. In 2025, the service was not available during the Australian round, just for the European rounds, excluding the Pirelli Portuguese Round and the EICMA Estoril Round.



However, the overall economic footprint of the Championship extends well beyond this, encompassing multiple levels of impact and the **broader economic stimulation** driven by the presence of workers, spectators, and guests. Acknowledging this, DWO is committed to evaluating, monitoring and enhancing its economic impact over future seasons.

These actions involved refer to the following SDGs and ISO 20121 values:



28. In 2025, the service was not available during the Australian round, just for the European rounds, excluding the Pirelli Portuguese Round and the EICMA Estoril Round.

Medium Priority

Stakeholder Engagement Responsibility

DWO recognizes that effective stakeholder engagement is a relevant pillar of its sustainability strategy and a key driver in the responsible management of its activities and positive impact on its value chain. This commitment is reflected in the way the organization selects, involves, and collaborates with its suppliers, partners, and sponsors, to support the integration of sustainability principles throughout the value chain. By adopting defined criteria that consider environmental, social, and ethical considerations, DWO aims to promote responsible business practices while fostering long-term, transparent, and value-driven relationships.

Procurement activities play a central role in this approach. By steering sourcing practices towards sustainability-related characteristics, DWO seeks not only to reduce the environmental footprint of its operations but also to promote higher standards across the ecosystem in which the Championship operates. All procurement activities at DWO must adhere to strict **ethical standards**, ensuring **transparency, fairness, and legal compliance**. Selection processes must be free from **conflicts of interest**, with all participants acting impartially and committing to DWO's core values as outlined in its **Organizational Model** and **Code of Ethics**. Preferential treatment is strictly prohibited. Equal treatment is guaranteed regardless of race, gender, or religion, and full compliance with applicable laws and regulations is mandatory.



In addition, recognizing the importance of **resource efficiency** in procurement practices, DWO has prioritized specific initiatives to optimize resource utilization both in its offices and during events. For instance, the use of **FSC** and **PEFC-certified paper** in the offices, as well as for printing the Official WorldSBK Yearbook, the Official Programme and the 2025 Marketing Book and the use of **recycled PVC** for the production of paddock access credentials for staff and workers, including pass cards, worker bibs, vehicle passes, and one-event grid badges. For the 2025 season, DWO introduced recycled materials for new credential types, enabling a broader transition toward more sustainable production. Starting in 2025, all bracelets used for WorldSBK’s exclusive paddock experiences are produced in textile made from 100% **rPET**. These procurement choices, together with the reduced need for physical passes thanks to digital access through the SBK Pit In app, contribute to lowering the overall environmental impact of the event.

Description	2024	2025	Delta	% delta
Reduction of physical credential production since 2019	70 %	73 %	-	3 %
Passes produced using recycling PVC	39.900	37.650	(2.250)	(6 %)
Passes produced using recyclable materials	18.037	20.267	2.230	12 %

DWO’s sustainability efforts go beyond internal policies and responsible resource management; they also influence **strategic partnerships** and are aligned with evolving Championship regulations.

A prime example is the long-standing partnership with Pirelli, the exclusive tyre supplier confirmed through 2026, which has consistently demonstrated a strong commitment to environmental sustainability. Thanks to Pirelli’s innovation in materials, it was possible for the Championship to adopt a regulation in 2022 that reduced the number of tyres supplied to teams competing in the WorldSBK and WorldSSP classes. This change has led to a reduction of over **2.340** tyres per year, significantly lowering the environmental impact of tyre consumption in the series.



As part of its broader commitment to sustainability DWO is interested in contributing to the **promotion of regional excellence**, such as products with DOC certifications. These labels not only ensure the quality and authenticity of the products used but also support local economies and traditional production methods. The partnership with “Consorzio di Tutela della Denominazione di Origine Controllata Prosecco” reflects a shared vision to enhance the visibility and value of certified Italian products. Specifically, during the 2025 season, the FIM Superbike World Championship featured a total of **2.030** bottles of Prosecco DOC.

Description	2024	2025	Delta	% delta
Bottles of Prosecco DOC consumed during the Season	1.132	1.200	68	6 %

The introduction of the Championship’s first **fully electric Safety Car** in 2025 marks a major milestone in embedding sustainability within DWO’s partnership strategy. Through its collaboration with Subaru, the Championship has adopted the fully electric Subaru Solterra as its Official Safety Car. This choice demonstrates WorldSBK’s tangible commitment to its longterm sustainability vision and further strengthens its role as an innovation platform. By selecting a partner whose technological expertise and corporate values align with rigorous sustainability standards, DWO underscores its intention to collaborate with brands that actively promote responsible and forwardlooking innovation.

These actions involved refer to the following SDGs and ISO 20121 values:

12 RESPONSIBLE CONSUMPTION AND PRODUCTION

17 PARTNERSHIPS FOR THE GOALS

STEWARDSHIP

INTEGRITY

PARTICIPATION

TRANSPARENCY

Innovation & long-term Business Growth

In a complex and constantly evolving context such as a worldclass motorsport championship, innovation is an integral part of the organization's identity and a necessary condition for sustainable business growth. For DWO, innovation goes beyond sporting performance and technological development, shaping the way events are designed, managed and delivered. In recent years, innovation in motorsport events has increasingly taken on new dimensions, particularly in the areas of sustainability and digitalisation. These drivers play a key role in enhancing operational efficiency, improving stakeholder engagement and strengthening the overall event experience, while supporting the Championship's ability to adapt, grow and create long-term value within an international and highly competitive environment²⁹.

In this context, 2024 marked a significant step in the integration of sustainability-driven innovation within the Championship's **regulatory framework**. The SBK Commission introduced a regulation mandating the use of sustainable fuel (so called "bio-fuel")³⁰, requiring a minimum of **40% non-fossil components**.



This sustainable fuel is being developed for compatibility with standard internal combustion engines, potentially paving the way for broader applications in urban mobility. This initiative marks a major step forward in the sport's journey toward environmental responsibility, demonstrating a clear commitment to innovation and sustainability. It sets a powerful example within the motorsport community, highlighting the role of racing in driving meaningful progress toward a lower carbon footprint.

29. This newly introduced topic was perceived as lower in priority, not because it lacks importance, but because it is considered inherently embedded in the operating context. In an environment defined by constant evolution, where continuous improvement and the ability to anticipate change are key success factors, innovation is viewed as an intrinsic component rather than a separate area of focus. It is part of the DNA of DWO and its stakeholders and, being fully integrated into activities and processes, is not perceived as an isolated urgency. Instead, it represents a foundational, cross-cutting condition that enables and drives the ongoing development of the Championship.

30. From 2026, the fuel regulation will apply across the entire Championship, becoming mandatory also for the FIM Sportbike World Championship (WorldSPB), a new class introduced in 2026 to replace the WorldSSP300.

This milestone is a part of broader set of regulatory measures introduced in recent years to improve efficiency while preserving sporting performance. These include limitations on tyre allocations during the rounds, restriction on maximum fuel-tank capacity, and the application of fuel-flow controls. Together, these measures reinforce the role of regulation as a key enabler of innovation, supporting long-term business growth by aligning performance optimization with sustainable objectives within a highly competitive and evolving motorsport environment.



Alongside regulatory innovation, DWO has also pursued **innovation through the evolution of operational processes** and the adoption of digital solutions across event and corporate operations.

Following the COVID19 pandemic, it became necessary to adapt operational processes while preserving the overall event experience. In response, DWO promptly introduced a **digital accreditation system**, significantly reducing the production of physical passes. Beyond the initial emergency phase, this approach was deliberately maintained and further developed in response to efficiency requirements and sustainability objectives. As a result, in 2025 the share of digital passes reached **73%** since its inception, confirming a **long-term** commitment to digitalization and material reduction.

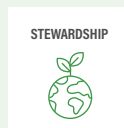
Beyond accreditation, DWO has introduced additional digitalized operational processes – both at headquarters and onsite during events – implementing practical and scalable solutions. This digital transformation supports the reduction of material consumption and the streamlining of workflows, such as:

- Fully digital management of contracts, administrative approval processes and payroll documentation;
- Use of QR codes at the TV Compound and Media Centre, providing digital access to event materials such as the event programme;
- Implementation of a paperless policy aimed at reducing unnecessary printing.

Description	2024	2025	Delta	% delta
Number of digital passes issued	33.925	38.353	4.428	13 %
Number of sheets of paper saved thanks to digital waivers	293.344	318.192	24.848	8 %
Kg of CO ₂ e emissions avoided thanks to pass ³¹	6.430 Kg of CO ₂ e	6.297 Kg of CO ₂ e	(2.250 Kg of CO ₂ e)	(6 %)



These actions involved refer to the following SDGs and ISO 20121 values:



31. The emission factors applied for the estimation were derived from data available in relevant scientific literature and sector-specific research papers.

THE NUMBERS AT A GLANCE

ENVIRONMENTAL IMPACT

Description	2024	2025	Delta	% delta
Percentage of non-fossil components in the fuel used in WorldSBK and WorldSSP classes	40%	40%	-	0%
Kg of CO ₂ e emissions avoided thanks to the reduction of physical cads and lanyards production	6.430 Kg of CO ₂ e	6.297 Kg of CO ₂ e	(2.250 Kg of CO ₂ e)	(6%)
Kg of CO ₂ e emissions avoided thanks DWO staff carpooling	27.335 Kg of CO ₂ e	22.686 Kg of CO ₂ e	(4.649 Kg of CO ₂ e)	(17%)

ECONOMIC IMPACT

Description	2024	2025	Delta	% delta
Total direct economic value generated by DWO staff in host regions	945.973 €	1.144.724 €	198.751 €	21%
Total economic value of procurement from local suppliers (SBK Pit Lounge)	393.363 €	398.291 €	4.928 €	1%
Percentage of locally sourced food and beverage products served in the hospitality dedicated to DWO staff	36%	42%	-	6%

SOCIAL IMPACT

Description	2024	2025	Delta	% delta
Kg of food surplus donated during 2025 season	549 kg	655 kg	106 kg	19 %
Student involved annually in business case scenarios	140	140	-	0 %
Time of training sessions for DWO Staff	NA	499:45:00	NA	NA

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